



## Transforming cancer pathways

### Expression of Interest

Please email this application to Jane Winter, Lead Nurse, Wessex Cancer Alliance (jane.winter1@nhs.net) by 5pm on Friday 29<sup>th</sup> January 2021. Please ensure individuals named in this form are aware that the Project Team may contact them to discuss this application.

<b>KEY CONTACTS:</b>	
<b>1. Application key contact:</b>	<i>Name/Role/ Organisation /Phone/Email</i>
<b>2. Proposed Senior Responsible Officer (SRO)</b>	<i>Name/Role /Organisation /Phone/Email</i>
<b>3. Proposed participating lead Trust</b>	<i>Trust name:</i>
	<i>Key Contact: Name/Role/Organisation/Phone/Email</i>
<b>Proposed participating supporting Trust</b>	<i>Trust name:</i>
	<i>Key Contact: Name/Role/Organisation/Phone/Email</i>
<b>SCOPE OF PROJECT:</b>	
<u>Project aims:</u>	
To ensure that cancer pathways are responsive to patients needs and that staff at each step of the pathway are equipped to meet these patient needs	
<u>Objectives:</u>	
To map the pathways of care for cancer patients using gynaecological cancer as an exemplar, identifying areas of waste	
To ensure that changes to cancer pathways necessitated by Covid-19 were examined and retained, where appropriate	
To identify other areas within the system where efficiencies of care could be made and patients with cancer better supported	



#### INDIVIDUAL REQUIRED:

Please confirm that you can release, **subject to funding**, a project manager at Agenda for Change 8a with a clinical background and quality improvement experience for 18 months from February 2021 to July 2022.

Responsibilities will include but not be limited to:

1. Engage stakeholders (including but not limited to patients, healthcare professionals and health and social care managers) to agree a theory of change/logic model to understand the delivery of care across cancer pathways, using gynaecological cancer as an exemplar to achieve
  - (i) care most valued by patients
  - (ii) care that provides the best clinical outcome
  - (iii) the most cost-effective care
2. Undertake process mapping of gynaecological cancer pathways across primary/secondary care in two geographical locations
3. Combine patient experience with staff experience to identify all the steps (both unhelpful and helpful) in cancer pathways, using gynaecological cancer as an exemplar, particularly focusing on waste (defects, overproduction, transportation, waiting, inventory, motion, overprocessing, human potential)
4. Once areas of waste identified, create remodeling of steps within the pathway so that “every step in the patient journey [pulls] people, skills, materials and information towards it, one at a time, when needed”
5. Defining the existing workforce in relation to the patient pathway
6. Defining the required workforce in relation to the patient pathway (bearing in mind likely availability of workforce, e.g. ageing workforce)
7. Use the Macmillan Competency Frameworks for nurses and AHPs as guide to identify existing and required competencies for the workforce in relation to the patient pathway
8. Use plan-do-study-act cycles to test out changes in steps in the pathway before attempting full scale implementation
9. Develop an implementation toolkit so that learning from changes made can be adopted and adapted rapidly across other cancer pathways both locally and nationally



#### **REPORTING REQUIREMENTS:**

- To work with the Wessex Cancer Alliance programme team to scope fully the project and produce a project plan for full project submission to HEE SE by 1<sup>st</sup> March 2021
- Supported by the Wessex Cancer Alliance programme team to report to HEE SE on a minimum of quarterly basis detailing progress, issues, any variations in infrastructure, expenditure, and project's anticipated benefits/impacts as detailed within the PPD(s) and any forecasted delivery risks. Quarterly reporting dates in 2021 are
  - 19 March 2021
  - 18 June 2021
  - 17 September 2021
  - 17 December 2021
- To produce a written evaluation of the project for Wessex Cancer Alliance and HEE SE at project close
- To submit an article to a peer reviewed journal describing the project and associated evaluation at project close
- To present at a conference describing the project and associated evaluation during the project lifespan or at project close

#### **FURTHER INFORMATION:**

**6. Please outline the steps that have been taken to gain key stakeholder support for this project (max 300 words):**

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**7. Why do you think your trust should be selected as a lead site? (max 300 words):**

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**8. Please provide a description of the proposed test site locality e.g. urban/rural, affluence and deprivation, ethnicity (max 100 words).**

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**SUPPORTING SIGNATORIES:**

<p><b>Senior Responsible Officer</b></p>	<p><i>Name:</i> <i>Role:</i> <i>Organisation:</i></p> <p><i>Signature:</i></p> <p><i>Date:</i></p>
<p><b>Lead Cancer Nurse</b></p>	<p><i>Name:</i> <i>Role:</i> <i>Organisation:</i></p> <p><i>Signature:</i></p> <p><i>Date:</i></p>