

BSW Joint Forward Plan/Implementation Plan Refresh 2024-26

Board Meeting 28-03-24



The plan

- ICBs and their partner trusts are required to publish a JFP before the start of each financial year, setting out how they intend to exercise their functions in the next five years (Health and Care Act, 2022)
- However, due to a delay in planning guidance being issued by NHSE, the ICB are now not expected to publish its plan until 30 June at the latest
- Our original plan was developed and signed off in 2023 and we are now undertaking a high-level refresh covering the two years 2024/25 and 2025/26
- The plan must be developed with regard to the Integrated Care Strategy, our Operating Plan and other system partnership key plans particularly the Joint Local Health and Wellbeing Strategies
- The purpose of the plan is:
 - To set out how the ICB will meet its population's health needs;
 - To describe how the ICB and partners will arrange and provide services to meet physical and mental health needs including the ICS core purposes and ICB legal requirements
- We will use the refresh process to support meeting the requirements of the ICB Annual Assessment



Process

- A range of ICB colleagues and partners were asked to provide initial updates on the achievements against the 23/24 plan.
- In addition to these updates, they were asked to provide a high-level refresh covering two years 2024/25 and 2025/26.
- In addition, the Planning team working with Place Directors have engaged our Health and Wellbeing Boards, to seek views as to whether the plan:
 - *Is reflective of the joint local health and wellbeing strategies.*
 - *Aligns with system partnership ambitions.*
 - *Requires amendments/changes and the rationale for this*
- Alongside this process, colleagues have been asked to review their original submissions to revise word count and ensure the draft has captured the key deliverables adequately.
- An informal conversation have taken place with NHSE who are supportive of BSW's approach



Key things of note for refresh

- Introduction of a financial recovery objective
- Amendments to prevention – taking a more in-depth focus on hypertension and mental health
- This year's plan will be shorter and more concise to ensure the plan is more usable



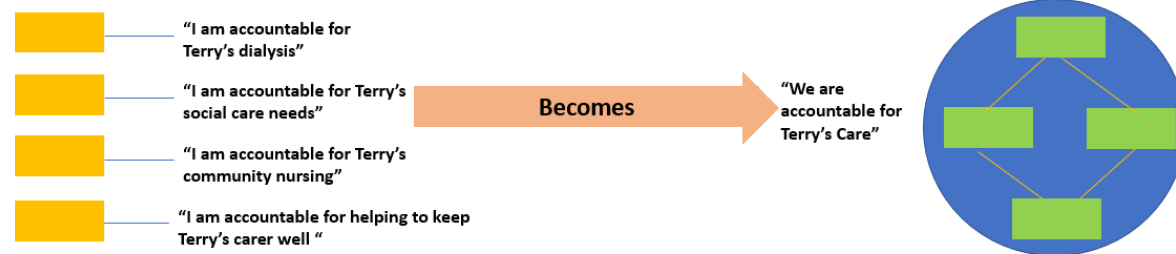
Case study one

Integrated Neighbourhood teams

Situation

- Last year, in Swindon we introduced our project to design Integrated Neighbourhood Teams with partners.
- Integrated neighbourhood teams are a way of bringing together front-line staff and community organisations that either support our local communities, or groups of people who have complex needs. In essence, it is a way of creating a “team of teams,” that improves the experience of people and our communities and ultimately their health and wellbeing. The diagram below gives a simple description of what will be different.

Our ambition:



Outputs

- Through our pilot projects, we have started small and are working in targeted areas with targeted populations, to test out what is achievable.
- Our pilot projects have been developed from our learning from other areas where integrated neighbourhood working is further developed, and from learning from organisations across the country, for example our Team Around the Person Project which has been developed based on the success of a similar project in Sheffield.
- Partners have offered their resources and shared their assets to enable solutions to be developed to support in tackling health inequalities and promote health and wellbeing within their local community.
- We have ensured a focus on effective and robust evaluation on the impact of these projects, particularly on left shift and the potential to implement at scale. Within our steering group we have focused on developing a positive culture with strong collaboration amongst all partners which will support the ongoing success of the work on Integrated Neighbourhood Teams.

Case study two

Reducing Harm to unborn and Under 1's

Situation

- Local case reviews across BaNES, Swindon and Wiltshire identified an increased risk, to unborn babies and under ones coming to harm with both Wiltshire and Swindon publishing thematic reviews relating to serious injuries in this cohort of children.
- Across each of the individual safeguarding partnerships work had previously taken place to respond to the learning from these reviews but in 2023 a BSW ICS steering group was set up and chaired by BSW ICB and members the three safeguarding partnerships, children's social care, community and acute health services and the police to increase oversight and coordination in order for it to be more effective and impact on practice.

Outputs

- With a focus on improvements of response the ICS has developed a BSW bruising in non-mobile babies policy; development of BSW Pre-birth protocol; development of BSW Faltering growth Policy; development of a Safer Sleep policy and a focus on professional curiosity and 'working with fathers'. ICON interventions ,Preventing Abusive Head Trauma in Infants has also been adopted across BSW
- The high point was an Under 1's Virtual Summit held on 4th March attended by over 300 professionals from statutory and voluntary organisations across BSW, with Key Note talks from Sue Smith on Infant crying, Comfort methods, OK to walk away, Never shake a baby (ICON) and Anna Peace on Safer Sleep.



Aims for delivery in 2024/25 and 2025/26 – a snapshot



Bath and North East Somerset,
Swindon and Wiltshire
Integrated Care Board

Area	2024_25 planned deliverables	2025_26 planned deliverables	Objective
Cardiovascular Disease	Use text messages to support people with cholesterol not treated to target to understand the risks of their condition and with behaviour risk reduction support and increased agency	Optimise Practice use of Community Pharmacy hypertension offer	Focus on Prevention and Early Intervention
Mental Wellbeing	Deliver a Full Service Review (FSR) for Talking Therapies to achieve revised national standards	Mobilise our Wave 12 MHSTs in Wiltshire from January 2025, with the intention that these will be fully operational by October 2025 (as per training programme timelines)	Focus on Prevention and Early Intervention
Smoking Cessation	Provide free vaper start kits in BANES and across BSW for pregnant women and their household members (funded through the Government Swap to Stop Scheme)	Continue to reduce the availability and access to illegal tobacco and illegal nicotine vaping products in the community	Focus on Prevention and Early Intervention
Cancer and screening	Implement faster diagnosis and operation performance with anticipated priority pathways: skin, gynaecology, urology and breast.	Implement all requirements in the national cancer programme's annual planning guidance for 25/26	Focus on Prevention and Early Intervention
Core20plus5 - Adults	Annual health checks for 60% of those living with severe mental illness and learning disabilities	Continue to optimise cancer screening (bowel, breast, cervical)	Fairer Health and Wellbeing Outcomes
Core20plus5 - Children	Address Tooth extractions in hospital due to decay for children aged 10 years and younger by continuing to develop Oral health working group	Drive improvements in Young People's experience of transition to adult services across BSW	Fairer Health and Wellbeing Outcomes

Aims for delivery in 2024/25 and 2025/26 – a snapshot

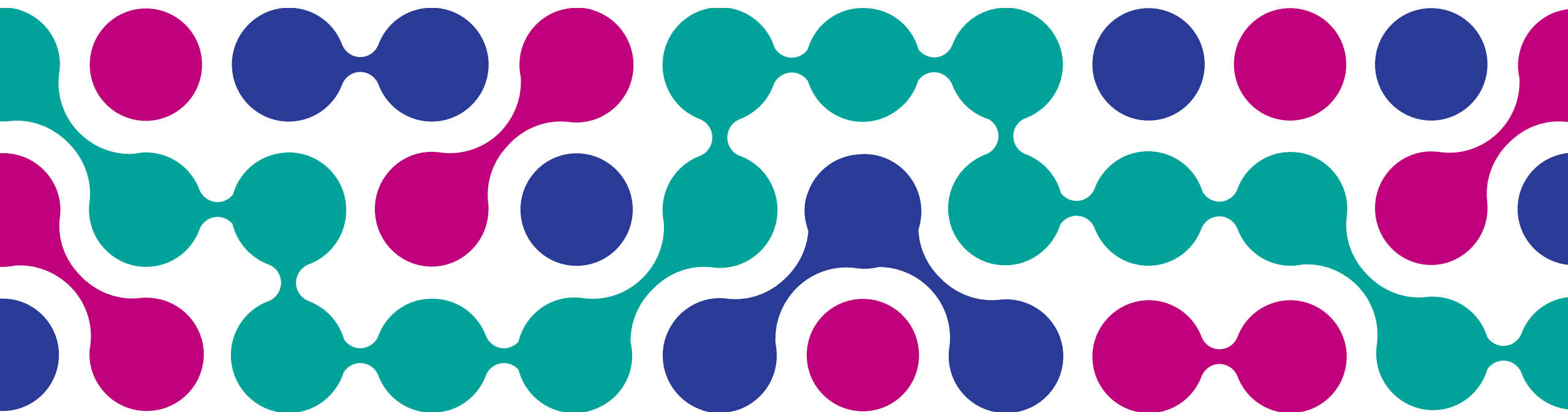


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Area	2024_25 planned deliverables	2025_26 planned deliverables	Objective
Urgent and Emergency Care	Mental health support will also be universally accessible through 111 by selecting option 2.	Continue to support the development of NHSE policy and identify opportunities locally to redirect people away from ED / UTCs / MIUs to the right care and right place for their health need and implement consistent BSW approach for redirection	Excellent Health and Care Services
Primary Care	Increase usage of patient facing digital tools focusing on adoption of NHS App uptake and usage, evidenced by national NHS App reporting	Review its current domiciliary, community and special care dental services provision, acknowledging increase in those aged 60 years and over in the next 15 years	Excellent Health and Care Services
Virtual Wards	provide more Tier 4 support to patients that would otherwise be in an acute trust bed	align current unwarranted clinical variation to ensure consistency of access and offer	Excellent Health and Care Services
Learning Disabilities and Autism	Partnership in Neurodiversity in Schools (PINS) - The project aims to facilitate the provision of support packages for 40 schools in BSW to assist the schools in creating environments to better meet the needs of neurodiverse children.	Improving access across the end-to-end pathway including reducing waiting times for ADHD assessments and increasing support for people post diagnosis.	Excellent Health and Care Services
Elective Care	By March 2025, 80% of patients who have been urgently referred by their GP for suspected cancer are diagnosed or have cancer ruled out within 28 days	No one waits longer than 65 weeks for elective care by September 2024; and waits of longer than a year are eliminated by March 2026.	Excellent Health and Care Services



Health and Wellbeing Board - feedback



Feedback



Bath and North East Somerset,
Swindon and Wiltshire
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BANES

The BaNES H&W Being Board welcomed the opportunity to work with ICB colleagues on responding to the implementation Plan.

We have been working together closely on the ICB Implementation Plan and can confirm that it is reflective of and informed by the activity at local level and our H&W Being priorities.

In BaNES our H&W Being action plan and implementation plan map across to one another with key objectives, and we have a model of distributed leadership across our organisations who lead on relevant priorities. We have provided specific comments around the prevention agenda which have been taken into account and can confirm the place priorities also reflect our ICA joint working

Feedback

Swindon

The Swindon HWB welcomed the opportunity to review the plan and provide respective feedback.

HWB believe that the plan partly reflects the Swindon H&WB Strategy, with the core vision and aims being aligned; however, there will be more work required to connect the actions in the health inequalities section of the plan to the H&WB strategy so these will need to be revised.

HWB colleagues believe the oral health section of the plan requires expansion for Swindon, and there is a need for the mental health element of the Implementation plan to connect with the Public Health MH Strategy action plan.

In addition, HWB members noted the is still long and welcome the refinement of the plan.

Feedback



Bath and North East Somerset,
Swindon and Wiltshire
Integrated Care Board

Wiltshire

In the opinion of the Wiltshire Health and Wellbeing Board, the BSW Implementation Plan for the Integrated Care Strategy takes account of the Wiltshire Joint Local Health and Wellbeing Strategy.

We welcome the work undertaken by the Wiltshire Integrated Care Alliance to set out priorities for delivery for the year ahead and look forward to working with the Integrated Care Board to develop detailed resource allocations for delivery and to finalise metrics to oversee quality and performance.



Next steps and timeframes

- Whilst the plan does not need to be formally published until 30 June, NHSE expect to see a draft copy by end March
- The Board are being asked to sign off the draft plan to allow for this to be submitted to NHSE
- The process to produce a final version of the plan will take place during April and May
- A check and challenge process will be undertaken on April 9 to test how the plan supports the delivery of our system Strategic Objectives as well as our financial recovery.
- The final version will go through relevant branding and design work.
- We will advise the Board of any significant amendments at the May meeting.
- The plan will also be used as supporting evidence for the ICB Annual Assessment.

